

June 1, 2016

Personal & Confidential

Frontier Duty Free Association
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File no. T984842

Attention: Laurie D. Karson

Dear Sirs/Mesdames:

Re: Request for further Board of Directors Review of the RFP for a Canadian Duty Free Operator

Your letter of May 10, 2016 to the Buffalo and Fort Erie Public Bridge Authority (the "PBA") has been referred to me for reply.

You wrote to Mr. Hoyt on January 28, 2016 expressing some of the same concerns now raised in your May 10 letter. We responded to your January letter on February 10, 2016.

The PBA is conducting an open, transparent RFP process. A fairness monitor was retained early on in the process to ensure that this was the case. Despite the concerns raised in your letter, I can report that several excellent proposals have been received and are now being reviewed.

Specifically with respect to Mr. Annunziata, he made all necessary disclosures to the PBA when he became aware of the potential for a conflict of interest. Mr. Annunziata resigned from the Board Of Directors of the PBA on April 25, 2016.

Please feel free to contact me if you have any questions.

Yours truly,

Gowling WLG (Canada) LLP



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WDP

c.c. William B. Hoyt III
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